

# ESTIF

EUROPEAN STRUCTURAL  
AND INVESTMENT FUNDS

Autumn 2015

Journal

Conferences

Workshops

Trainings



THE LEGAL PUBLISHER

**lexxion**

● BERLIN  
● BRUSSELS

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## • European Structural and Investment Funds Journal (EStIF)

### ABOUT EStIF

The European Structural and Investment Funds Journal (EStIF) focuses on the practical aspects of the implementation of ESI Funds in the European Union. With the Programming Period 2014-2020, this journal responds to the growing need for information exchange between European institutions and Member States. Following the approach **from practitioners to practitioners**, EStIF offers a platform for hands-on expertise in structural policy, and encourages knowledge exchange in the field of ESI Funds.

### STRUCTURE

The objective of the EStIF journal is to contribute to an exchange of knowledge and practices, providing practical guidance for ESI Funds practitioners. Aiming to offer a comprehensive approach to all current issues, EStIF combines specialised articles on:

- The Programming Period 2014-2020
- Management, Implementation & Control of ESI Funds
- Best Practices and Experiences of Member States and Beneficiaries

Experienced specialists from both the European institutions and national and regional authorities actively contribute their knowledge and experiences to this journal.



### EStIF

European Structural and Investment Funds Journal

Publication frequency: quarterly  
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Subscription rate: 201 EUR

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[www.lexxion.eu/estif](http://www.lexxion.eu/estif)

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## • European Structural and Investment Funds Journal (EStIF)

### EDITORIAL BOARD

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*Former Director in the Ministry of Regional Development, Poland*

### CONTRIBUTIONS ARE WELCOME.

We will be glad to answer your questions and discuss your article proposals. Please contact the executive editors Juliana Veit and Maja Wirbatz or the editorial assistant Alžbeta Bindasová.



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bindasova@lexxion.de

[www.lexxion.eu/estif](http://www.lexxion.eu/estif)



## CALL FOR PAPERS

Lexxion Publisher and the EStIF Editorial Board are glad to invite you to contribute to the upcoming issues of **EStIF**.

## THEMATIC FOCUS

- Lessons learnt from the 2007-2013 Programming Period for efficient Management and Control of ERDF, ESF, CF, EAFRD, and EMFF
- Analysis of the New Regulation of ESIF and main challenges for EU Funds Managing Bodies
- Financial Control of ESI Funds in Practice (Procedures, Eligibility of Expenditure, First and Second Level Controls, Audits, etc.)
- Handling Irregularities and Fraud Cases
- Territorial and Urban Approach – Involving Local Actors into the Cohesion Policy

## CONTRIBUTIONS

Potential authors are very welcome to submit articles, case studies, and best practice examples from the European, national, regional, and local practice. All submissions should respond to high quality standards. Please follow our Author Guidelines at [www.lexxion.eu/estif](http://www.lexxion.eu/estif).

## UPCOMING SUBMISSION DEADLINES

### Issue 3.2015

Submission of articles: 03.08.2015 / Publication date: 02.10.2015

### Issue 4.2015

Submission of articles: 04.10.2015 / Publication date: 04.12.2015

### Issue 1.2016

Submission of articles: 11.01.2016 / Publication date: 21.03.2016

[www.lexxion.eu/estif](http://www.lexxion.eu/estif)

## • European Annual Conference on ESI Funds: Implementation, Management & Control of ESI Funds 2014-2020

19-20 November 2015 | Brussels

### OVERVIEW

The annual Conference on ESI Funds provides an excellent platform for latest developments, exchange of best practices, and networking among ESI Funds experts on EU, national and regional level.

Operational Programmes are in full swing and first experiences with the implementation and management of the new Cohesion Policy are at hand. Our Annual Conference will in depth discuss **new management tools** and the crucial topics related to the management and control of ESI Funds:

- Monitoring & Performance Evaluation
- Result-based Management
- Management Declaration, Designation, Annual Account and Annual Summary
- System Audits, Audit of Operations, Audit of Accounts, Audit of the Management Declaration and Performance Audit
- Financial Instruments and Risk Finance for R&D&I
- The Use of Simplified Cost Options
- Funding for Major Projects and their Special Assessment through the European Commission
- EU Funding in Compliance with State Aid and Public Procurement Rules
- The Requirements for Handling Irregularities and Preventing Fraud
- Closure of the Previous Programming Period(s)

#### What participants said about previous ESI Funds Conferences:

*“Perfect organisation and location! Excellent speakers and experts. A refreshing, new and unique experience for exchanging theories and practices and to meet other enthusiastic colleagues.”*

*“Excellent breath of topics, and highly interactive.”*

*“ESI made EASY!”*



## SPEAKERS

Please find below the speakers from the EStIF Conference 2014, among others:

**Nicholas MARTYN**

*Deputy Director General,  
DG for Regional Policy,  
European Commission*

**Dirk AHNER**

*Former Director-General for  
Regional Development,  
European Commission*

**Martijn DE BRUIJN**

*DG Regional and Urban Policy,  
European Commission*

**Balázs DENCŐ**

*Directorate General for Audit  
of European Funds, Budapest*

**Björn GABRIEL**

*European Investment Bank*

**Veronica GAFFEY**

*DG Regional and Urban Policy,  
European Commission*

**Juan Ignacio**

**GONZALEZ BASTERO**

*European Court of Auditors*

**Maeve HAMILTON**

*ERDF Managing Authority,  
Northern Ireland*

**Anna KANAKAKI**

*COP Result Based Management,  
Athens*

**Krzysztof KASPRZYK**

*Permanent Representation of  
Poland to the EU*

**Gina McINTYRE**

*Special EU Programmes Body (SEUPB),  
Belfast*

**Marianna**

**MIKLÓS-MOLNÁR**

*Directorate General for Audit  
of European Funds, Budapest*

**Phedon A. NICOLAIDES**

*College of Europe, Bruges &  
University of Maastricht*

**Wolfgang PETZOLD**

*Committee of the Regions*

**Peter RAMSDEN**

*URBACT, Brussels*

**Carol SWEETENHAM**

*Department for Communities and  
Local Government, London*

**Júlia SZENTHE**

*Austrian Conference on  
Spatial Planning (ÖROK), Vienna*

**Martin WEBER**

*European Court of Auditors,  
Luxembourg*

**Piotr ŻUBER**

*Advisor for Structural Policy, Ministry  
of Regional Development, Poland*

## ORGANISATIONAL INFORMATION

### Venue

Marriott Hotel Grand Place

Rue Auguste Orts 3-7 | 1000 Brussels, Belgium

### Participation fee

Reduced for public authorities: 785 EUR (excl.VAT)

Regular: 1185 EUR (excl.VAT)

Discount for EStIF subscribers: 10%

The Belgian VAT of 21% will be added where applicable.

[www.lexxion.eu/estif-conference](http://www.lexxion.eu/estif-conference)



## • **Cost-benefit Analysis (CBA) of Major Projects**

**Guidance for economic appraisal of major investment projects funded by ESI Funds**

6-7 October 2015 | Brussels

### **PROGRAMME**

#### **Day 1: Regulatory Framework and General Principles**

- CBA in the Framework of ESI Funds
- Methodological Framework for Carrying out CBAs
- Sector-specific aspects and indicators for
  - Transport
  - Environment
  - Renewables
  - Broadband
  - Research, Development and Innovation

#### **Day 2: Evaluation of Major Project Applications – practical Guidance for Evaluators**

The second day of this intensive training will be dedicated to practical exercises in small working groups and best practices from various stakeholders:

- How to prepare CBA
- How to assess CBA
- How Managing Authorities should assess the right level of co-financing
- Practical Guidance from JASPERS
- Risk and Sensitivity Analysis

### **WHO SHOULD PARTICIPATE?**

- Civil servants in national and regional Managing Authorities
- Monitoring Committees
- Legal and economic staff of financial institutions
- Consultants preparing or evaluating investment projects





## BENEFITS OF ATTENDING

- ✓ Learn how to prepare and assess CBA
- ✓ Improve your skills to assess the right level of co-financing
- ✓ Learn from Member States' experiences from all over Europe
- ✓ Benefit from a confidential working atmosphere

## SPEAKERS

### **Eike KORING**

*Senior Manager, Deloitte & Touche GmbH*

### **Davide SARTORI**

*Author of the new CBA Guide, Centre for Industrial Studies, Italy*

Representative of JASPERS Networking Platform (invited)

### **Christian EICKMANN**

*Consultant, Sustain Consult, Otto Group*

## ORGANISATIONAL INFORMATION

### **Venue**

Exclusive venue in the centre of Brussels.

### **Early bird discount**

Register six weeks prior to the training and save 10%.

### **Participation fee**

Fee for public authorities: 1 090 EUR excl.VAT

Regular fee: 1 550 EUR excl.VAT

Discount for EStIF subscribers: 100 EUR

21% Belgian VAT will be added where applicable.

### **Seating limit**

The number of seats is limited to 25. Registrations will be accepted first come, first served.



[www.lexxion.eu/cba](http://www.lexxion.eu/cba)

## • ESI Funds & Public Procurement Requirements

14-15 October 2015 | Brussels

Two-day intensive training focusing on procurement issues essential for the effective management and implementation of ESI Funds in the programming period 2014-2020.

### PROGRAMME

#### General principles

- Concept of public procurement and proceedings in practice
- The tendering phases
- Relationship between the management of ESI Funds and European procurement rules

#### Modernised rules essential for ESI Funds management

- The reform of European procurement law
- Handling of irregularities and the COCOF guidelines for financial corrections

#### Workshops and Break-out Sessions

- Putting in place a system to manage ESI Funds and Measures to Reduce the Risk of Procurement Errors
- Interactive Case Study on Audit Requirements with a Representative of the European Court of Auditors

#### Practical examples and cases

- Innovation procurement for Research, Development and Innovation

#### Problem Solving Session

The participants will be asked to provide practical problems in advance and will receive practical advice from our experts on how to solve them.



***Informative, up to date training which is exceptionally well organized.***

*Participant from Malta, Training in April 2015*





## CHAIR OF THE TRAINING

### **Christopher BOVIS**

*Professor, JD, MPhil, LL.M, FRSA is H.K. Bevan Chair in Law at the University of Hull. Christopher Bovis is a leading authority in EU public procurement and public-private partnerships. He specializes in European Business Law, antitrust law and policy, with particular emphasis on public sector management. He advises international institutions on public sector reforms and has acted on behalf of government and industry on numerous high profile projects.*

## EXPERTS

### **Christina BAUER**

*Legal Expert, Managing Authority of the Alpine Space Programme*

### **Simon HANNAH**

*ERDF Finance and Compliance Manager, Department for Communities and Local Government (DCLG)*

### **Adrián TOKÁR**

*Legal Service - MIME Team,  
European Commission (invited)*

### **Milan ŠMÍD**

*Chamber II - Structural policies; transport and energy, -  
Financial audit, European Court of Auditors*

## ORGANISATIONAL INFORMATION

### **Venue**

Exclusive venue in the centre of Brussels.

### **Early bird discount**

Register by 2 September 2015 and save 10%.

### **Participation fee**

Fee for public authorities: 1 090 EUR excl.VAT

Regular fee: 1 550 EUR excl.VAT

Discount for EPPPL and ESTIF subscribers: 100 EUR

Belgian VAT of 21% will be added where applicable.

### **Seating limit**

The number of seats is limited to 25. Registrations will be accepted first come, first served.



[www.lexxion.eu/pp](http://www.lexxion.eu/pp)

## • How to Use Simplified Cost Options for ESI Funds 2014-2020?

15-16 October 2015 | Brussels

Intensive workshop for specialists from Managing, Certifying & Audit Authorities and beneficiaries, who plan to set-up Simplified Cost Models or have already implemented this approach. Participants will learn about the new requirements and how to adapt their working methods and procedures to this simplified method in compliance with eligibility rules and regularity of expenditures.

### PROGRAMME

The two-day intensive workshop focuses on:

- **New Rules & Calculation Methods**
  - Scope of use and new rules for ESI Funds in 2014-2020 & Lessons learnt
- **Calculation Methods for Simplified Cost Options & Practical Exercises**
  - Flat-rate financing, standard scale of unit costs & Lump sums
  - Requirements for financial reporting
  - Practical exercises and calculations
- **Implementing Simplified Cost Options: Considerations for Managing Authorities & Beneficiaries**
  - Developing and implementing a result-oriented approach
  - Financial management and control
  - Considerations and requirements for beneficiaries
- **Setting up Simplified Cost Models in ERDF & ESF Projects: Practices & Experiences from Member States**
  - How to use Simplified Cost Models in ESF & ERDF?
  - What lessons can be learnt from 2007-2013?
  - How to develop a Simplified Cost Model: Steps, negotiations and institutions involved
  - Eligible costs under ESF & ERDF
- **Implementing Simplified Cost Options: Considerations for Audit Authorities**
  - Implications for the audit procedure: Audit of methodology
  - Specific audit trail requirements
  - Compliance with eligibility rules, public procurement and State aid rules
  - Errors and irregularities – How to avoid them?
- **Case Study and Recommendations for a Successful Use of Simplified Cost Models in Operational Programmes**



**It was very useful and helped me to understand the philosophy and the reasons for using SCOs and let me get the information about practice in different areas of implementation.**

*How to Use Simplified Cost Options -  
Workshop, Participant in November 2014*

## EXPERTS

### **Louis VERVLOET**

*General Director, ESF-Agency Flanders, Brussels*

### **Juan Ignacio GONZÁLEZ BASTERO**

*Head of Unit, Employment and Social Affairs – Financial Audit,  
European Court of Auditors, Luxembourg (invited)*

### **Marianna MIKLÓS-MOLNÁR**

*Director for Strategy and Methodology, Directorate General for  
Audit of European Funds, Budapest (invited)*

### **Luca SANTIN**

*Expert for EU Structural Funds, Italy*

## ORGANISATIONAL INFORMATION

### **Venue**

Management Center Europe - Conference Center  
Rue de l'Aqueduc 118 | 1050 Brussels, Belgium



### **Early bird discount**

Register by 5 August 2015 and save 10% of the fee!

### **Participation fee**

Fee for public authorities: 1 090 EUR excl.VAT

Regular fee: 1 550 EUR excl.VAT

Discount for EStIF subscribers: 100 EUR

The Belgian VAT of 21% will be added where applicable.

### **Seating limit**

The number of seats is limited to 25. Registrations will be accepted first come, first served.

[www.lexxion.eu/sco](http://www.lexxion.eu/sco)

## • State Aid Control & ESI Funds

Interdependence of State Aid and ESI Funds |  
GBER | Infrastructure Funding | Financing R&D&I

22-23 October 2015 | Zagreb

Two-day conference covering recent developments in State aid control, which are essential for successful implementation of ESI Funds 2014-2020.

### PROGRAMME

#### Day I

*Concept of State Aid and Interdependence with ESI Funds*

- Notification procedure
- Non-compliance and Recovery
- When do ESI Funds managers have to be aware of State Aid?
- Practical examples of State aid in ESF/ERDF

*The New Rules for the General Block Exemption Regulation (GBER)*

- What are the crucial changes in the new Regulation?
- The reform of the general provisions: Thresholds, incentive effect, cumulation rules
- The extensive embrace by the provisions of the GBER – Consequences for ESI Fund Managers
- Categories of Exempted Aid: Regional Aid, Aid for Energy and Environment, Aid for local infrastructures

#### Day II

*Infrastructure Funding in Compliance with State Aid Rules*

- Funding Infrastructure after the Leipzig/Halle judgement
- Services of General Economic Interest
- Market Economy Investor Principle (MEIP) and its Application to Infrastructure Funding
- State Aid Rules for Transport, Energy, R&D&I, Sport and Public Utilities Infrastructure

*Financing the R&D&I and Risk Finance*

- What are the new rules to finance (innovative) SMEs and midcaps?
- Compatibility criteria and GBER rules
- How to use financial instruments and fiscal measures in compliance with State aid rules?
- Tax incentives for private investors



In cooperation with the **Croatian Bank for Reconstruction and Development.**

## **EXPERTS (AMONG OTHERS)**

### **Leo FLYNN**

*Member of the Legal Service, AIDE Team (State aids and dumping), European Commission, Brussels*

### **Koen VAN DE CASTEELE**

*Head of Unit State Aid Policy and Case support, DG Competition, European Commission, Brussels (invited)*

### **Péter STAVICZKY**

*Attaché for State Aid, Hungarian Permanent Representation, Brussels*

### **Olga SIMEON**

*Coordinator for State aid issues of the Autonomous Region of Friuli Venezia-Giulia*

### **Eszter HARGITA**

*State Aid Monitoring Office, Prime Minister's Office, Budapest*

### **Marko MAČEK**

*Managing Director State aid and compliance, Croatian Bank for Reconstruction and Development, Zagreb*

### **Olgica SPEVEC**

*Former President of the Council for the Protection of Competition in Croatia; AS Consult, Zagreb*

### **Paolo CESARINI**

*Head of Unit H/2 R&D, Innovation and risk capital, DG Competition, European Commission, Brussels (invited)*

## **ORGANISATIONAL INFORMATION**

### **Venue**

Exclusive venue in the centre of Zagreb.

### **Participation fee**

Fee for public authorities: 885 EUR excl.VAT

Regular fee: 1085 EUR excl.VAT

Discount for EStIF and EStAL subscribers: 10%

Croatian VAT will be added where applicable.

[www.lexxion.eu/sa-esi-funds](http://www.lexxion.eu/sa-esi-funds)

## ● Essentials of Financial Instruments (FIs)

### Legal basics and best practice of programming and implementing Financial Instruments

2-3 November 2015 | Brussels

The application of the **Financial Instruments (FI)** will significantly expand in the programming period 2014-20. FIs are not limited to specific objectives anymore, but can be implemented within all funds and priorities. The Commission also supports the use of FI by providing off-the-shelf instruments and enabling the Managing Authorities to get involved in the centrally managed FI such as Horizon 2020 or COSME. This training covers all topics that you need for the start in the Financial Instruments field.

### PROGRAMME

Our experts will give you a comprehensive overview on:

- Financial Instruments in the ESI Funds Regulation
- Types of Financial Instruments – Structure and Practical Examples
- Off-the shelf Instruments and Centrally-managed Financial Instruments
- Set-Up, Management and Closure in Practice
- State Aid Rules Applicable for Financial Instruments

### YOUR BENEFITS

- Meet the experts from European Institutions and national authorities and learn the basics of Financial Instruments
- Exchange best practices
- Profit from excellent networking opportunities when meeting EU Funds experts from all over Europe.

### TARGET GROUP

Experts responsible for set up, monitoring and auditing of Financial Engineering Instruments in:

1. ERDF and ESF Managing, Audit and Certifying Authorities and Intermediate Bodies
2. Holding Funds
3. Financial Intermediaries
  - Experts implementing and monitoring JEREMIE and JESSICA
  - EU funds experts involved in the implementation with FIs in public authorities and Research institutes, National ministries, National and Regional Development Agencies
  - Lawyers and consultants in private and public banks





**Useful training in professional atmosphere.  
Not only does one know more, but one knows how  
much is yet to know.**

*Essentials of Financial Instruments Training Participant,  
December 2014*

## CHAIR OF THE TRAINING

### **Phedon NICOLAIDES**

*Professor at the College of Europe, Bruges, Professor at the University of Maastricht, and Academic Director at lexxion training*

### **Luigi AMATI**

*CEO META Group Italy, Member of the European Commission Advisory Group on Access to Risk Finance*

*invited:*

*representative European Investment Bank*

*Csaba Harsányi, Director, Hungarian Development Bank*

*Jane Worthington, Senior Solicitor, Department for Communities and Local Government, Managing Authority, UK*

Speakers from European Commission and public and private institutions are currently being invited. Any updates can be found on the website (see URL below)

## ORGANISATIONAL INFORMATION

### **Venue**

Exclusive venue in the centre of Brussels.

### **Early bird discount**

Register by 21 September and save 10%.

### **Participation fee**

Fee for public authorities: 1 090 EUR excl.VAT

Regular fee: 1 550 EUR excl.VAT

Discount for EStIF subscribers: 100 EUR

21% Belgian VAT will be added where applicable.



[www.lexxion.eu/essentials-fi](http://www.lexxion.eu/essentials-fi)

## • How to Most Effectively Use Technical Assistance for ESI Funds 2014-2020?

5-6 November 2015 | Brussels

This intensive workshop for public officials from Managing, Certifying, Audit Authorities and Intermediate Bodies will provide you with in-depth knowledge and practical examples on all your individual questions and challenges in regard to the implementation of Technical Assistance for ESI Funds 2014-2020.

### PROGRAMME

#### Day 1

- The role of Technical Assistance for the Implementation of ESI Funds
- Framework of Technical Assistance
  - Eligibility of Costs in Technical Assistance
  - Implementing procedure: practical example on project application
- Programming and Designing of Technical Assistance
  - Lessons learnt from 2007-2013
  - What is new in designing of Technical Assistance in 2014-2020?
  - Interdependence of National/Regional/ETC Operational Programmes and Operational Programme Technical Assistance
- Successful Management of Technical Assistance

#### Day 2

- Monitoring and Financial Control of Technical Assistance
  - Monitoring and Evaluation of Technical Assistance
  - Indicators of Performance
  - Control of Costs
- Audit of Technical Assistance
  - Audit Methodologies
  - How should Technical Assistance managers get prepared to Audit of Technical Assistance
- Closure of Operational Programme Technical Assistance
  - The Commissions Guideline for 2007/13 Closure
  - Key Players in Closure Process
  - Principle, objectives, tasks and timelines
  - Lessons learnt from the 2000-2006 Closure



## EXPERTS

### **Zsuzsanna KONDOR**

*Former Head of Managing Authority of Operational Programme  
Technical Assistance and Head of Coordination Managing Authority,  
Hungary*

### **Vera HEBER**

*Prime Minister's Office,  
Hungary*

### **Maciej AULAK**

*Department of Aid Programmes and Technical Assistance,  
Ministry of Infrastructure and Development,  
Poland*

### **Magdalena LEPIANKA**

*Head of Unit for Finances and Control for Technical Assistance,  
Ministry of Infrastructure and Development,  
Poland*

*Representative from the National Audit Authority  
(invited)*

## ORGANISATIONAL INFORMATION

### **Venue**

Management Center Europe - Conference Center  
Rue de l'Aqueduc 118 | 1050 Brussels, Belgium



### **Early bird discount**

Register by 26 August 2015 and save 10% of the fee!

### **Participation fee**

Fee for public authorities: 1 090 EUR excl.VAT

Regular fee: 1 550 EUR excl.VAT

Discount for EStIF subscribers: 100 EUR

Belgian VAT of 21% will be added where applicable.

### **Seating limit**

The number of seats is limited to 25. Registrations  
will be accepted first come, first served.

[www.lexxion.eu/ta](http://www.lexxion.eu/ta)

## • State Aid and ESI Funds

### In Operational Programmes and EU Funded Projects

16-17 November 2015 | Brussels

Two-day intensive training focusing on State aid issues essential for the effective management and implementation of ESI Funds in the programming period 2014-2020.

## PROGRAMME

### General principles

- Concept of State aid and notification in practice
- Relationship between State aid and ESI Funds
- The funding gap method and compliance with the principles of necessity and proportionality of State aid

### Modernised regulations essential for ESI Funds management

- General Block Exemption Regulation 651/2014 (GBER 2014-2020)
- The new Regulation on *de minimis* aid
- Regional aid guidelines

### Workshop

Putting in Place a System to Manage State Aid in ESI Funds and meeting the requirements of the *Ex-Ante* Conditionality required under Regulation 1303/2013.

### Practical examples and cases

- EU Funding for ETC and its interplay with State aid rules
- The framework for Funding of R&D&I and applicable State aid requirements

## CHAIR OF THE TRAINING

### Phedon NICOLAIDES

*Professor at the College of Europe, Bruges, Professor at the University of Maastricht, and Academic Director at lexion training*

## STATE AID UNCOVERED

Training participants will receive a free copy of Phedon Nicolaidis' book, a compilation of all State Aid Uncovered articles from 2014.



**High standard of training with perfect attitude to solve the practical problems of the participants.**

*State Aid & EU Funds Training Participant, November 2014*

## EXPERTS

*Representative of Unit for Regional Aid, DG Competition, European Commission (invited)*

### **Alexander ROSE**

*Lawyer, Government Legal Service, United Kingdom*

### **Péter STAVICZKY**

*State Aid Attaché, Permanent Representation of Hungary to the EU, Brussels, Belgium (confirmed)*

### **Olga SIMEON**

*Coordinator for State Aid, Autonomous Region Friuli Venezia Giulia, National State Aid Expert in the EESC and COR, Italy and Brussels (invited)*

## ORGANISATIONAL INFORMATION

### **Venue**

Exclusive venue in the centre of Brussels.

### **Early bird discount**

Register by 5 October and save 10%.

### **Participation fee**

Fee for public authorities: 1 090 EUR excl.VAT

Regular fee: 1 550 EUR excl.VAT

Discount for EStAL and EStIF subscribers: 100 EUR

Belgian VAT of 21% will be added where applicable.

### **Seating limit**

The number of seats is limited to 25. Registrations will be accepted first come, first served.

### **For Managing Authorities**

This seminar meets the criteria of the *ex ante* conditionalities on Effective Application of State Aid Rules.



[www.lexxion.eu/state-aid-esi-funds](http://www.lexxion.eu/state-aid-esi-funds)

## • Result-Based Management for ESI Funds 2014-2020

December 2015 | Berlin

This intensive workshop provides in-depth knowledge, practical exercises, exchange of experience on the approach and the implementation of Result-based Management in public authorities, and mainly focuses on how to successfully enhance the performance in programme management.

### PROGRAMME

The two-day intensive training will provide expert presentations, interactive sessions and group work on the following topics:

- Result-based management principles & terms
- How to implement the management approach?
- How to manage practical challenges of change on organisational and individual level?
- Toolbox to improve the result-orientation of organisations
- Result-based management in Structural Funds
- Practical examples, group work & expert guidance
- How to introduce a result-based management system in your organisation?

### WHO SHOULD PARTICIPATE?

Programme and project managers and experts responsible for EU, national or regional programmes and projects from

- National and regional ministries
- International, national and regional institutions
- Universities

### ORGANISATIONAL INFORMATION

#### Venue

Exclusive venue in the centre of Berlin.

#### Early bird discount

Registrations received until ten weeks prior to the workshop receive an additional discount of 10%.

#### Participation fee

Fee for public authorities: 1 090 EUR excl.VAT

Regular fee: 1 550 EUR excl.VAT

Discount for EStIF-subscribers: 100 EUR

#### Seating limit

The number of seats is limited to 25. Registrations will be accepted first come, first served.

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# • Financial Management, Control & Verification of ESI Funds 2014-2020

10-11 December 2015 | Berlin

This intensive workshop for experts from Managing, Certifying, Audit Authorities and Intermediate Bodies provides in-depth knowledge, practical exercises and exchange of experience on financial management & control of ESI Funds with the special focus on the new procedures and requirements for a proper verification of ESI Funds.

## PROGRAMME

The two-day intensive workshop focuses on the following topics:

- New Requirements for the Management & Control System
- Management Declaration and Annual Accounts
- Designation Audit and Designation Criteria
- Evaluation of the internal control system
- Verification methodologies and new legal requirements
- Desk-based & On-the-spot verification checks
- How to improve the verification strategies
- Risk analysis and sampling
- Verification & Simplified Cost Options
- Compliance with State aid and procurement rules
- Handling irregularities & fraud

## WHO SHOULD PARTICIPATE?

- Experts from public authorities in charge of financial management and control, especially from
  - Managing, Certifying and Audit Authorities
  - Intermediate Bodies, Regional and local authorities
- Bodies working in European Territorial Cooperation
- Consultants and lawyers

## ORGANISATIONAL INFORMATION

### Venue

Exclusive venue in the centre of Berlin.

### Early bird discount

Register by 30 September 2015 and save 10%.

### Participation fee

Fee for public authorities: 1 090 EUR excl.VAT

Regular fee: 1 550 EUR excl.VAT

Discount for EStIF-subscribers: 100 EUR

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[www.lexxion.eu/verification](http://www.lexxion.eu/verification)



## EVENTS ON ESI FUNDS

The legal publisher Lexxion is a leading provider of knowledge in the field of European Structural and Investment Funds (ESIF). We offer a peer reviewed journal, conferences, practical trainings, workshops, and in-house trainings.

Our activities create a platform for sharing knowledge and good practices between Member States. We support the successful implementation of EU priorities.

Read more:

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## MORE INFORMATION?

Please do not hesitate to contact us for further questions.



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