Welcome to the Events of Lexxion Publisher

Lexxion is a leading knowledge provider in the fields of European State Aid Law, European Structural and Investment Funds and Public Procurement Law. Our conferences, interactive trainings, workshops and seminars create an established platform for sharing knowledge and good practice between public officials and private practitioners from all over Europe.

We would be honoured to welcome you to our events!

Events on State Aid Law

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Spring Course | 10 – 12 April 2019 | Barcelona (Spain) ........................................ 22

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Events on State Aid Law

**Fundamentals of State Aid Law and Procedures**
Training | 29 – 30 January 2019 | London (UK) & October 2019

**Programme**

**Session I: Concept of State Aid**
- Structure and system of State aid control
- Concept of State aid and its application in practice

**Session II: State Aid Exemptions**
- *De minimis* aid and GBER Common Provisions
- GBER Specific Provisions, such as:
  - Aid for culture and heritage conservation
  - Aid schemes for audiovisual works
  - Aid for SMEs

**Session III: State Aid Procedures**
- Notification of State aid cases to the European Commission
- Recovery of incompatible aid

**Session IV: Main Horizontal Guidelines**
- Aid for R&D&I
- Regional State aid
- State aid for environmental protection and energy

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“The seminar managed to make complex subjects understandable in an easy digestible way.”

(Participant of the training, October 2017)

**Experts**

**Phedon Nicolaides**
*Professor at the College of Europe, Bruges,*
*Professor at the University of Maastricht,*
*and Academic Director at lexxion training*

**Juliette Delarue**
*Lawyer, EU Group Climate and Energy,*
*ClientEarth, Brussels*

**Péter Staviczyk**
*State Aid Attaché, Permanent Representation of Hungary to the EU, Brussels*

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**Venue**
America Square Conference Centre | 17 Crosswall
London EC3N 2LB

**Participation Fee**
Reduced fee for public authorities: 1.240 EUR
Regular fee: 1.640 EUR
Discount for EStAL subscribers: 100 EUR

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**Contact**
Gaël Langosch

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✉️ langosch@lexxion.eu
State Aid Procedures – The Legal Obligations and Rights of the Parties Involved
EStAL Intensive Workshop | 7 – 8 March 2019 | Lisbon (Portugal)

Programme
Day 1
- The Concept of State aid
- Notification and standstill obligation (Article 108(3) TFEU) - Overview of latest decisions & Borderline cases
- The proceedings before the European Commission – Notifications and reviewing procedures
- Member State diligence in State aid interactions with the Commission

Day 2
- Case management, complaints and compliance
- Recovery of illegal aid – problems & pitfalls for Member States and beneficiaries

Problem-solving session:
You are invited to send us your questions beforehand to make sure that your particular problems/cases will be addressed during this session.

Experts
Phedon Nicolaides
Professor at the College of Europe and at the Maastricht University

Péter Staviczky
State Aid Attaché, Permanent Representation of Hungary to the EU, Brussels (invited)

Ulrich Soltész
LL.M. Partner, Gleiss Lutz, Brussels

Udo Woll
Head of State Aid Law, Legal Department, Deutsche Bahn AG, Berlin

Philipp Melcher
Lawyer, Morais Leitão, Galvão Teles, Soares da Silva & Associados, Lisbon

Eduardo Maia Cadete
Partner, Morais Leitão, Galvão Teles, Soares da Silva & Associados, Lisbon

Venue
Pestana Palace Lisboa | Rua Jau 54 | 1300-314 Lisbon

Participation Fee
Reduced fee for public authorities: 1.140 EUR
Regular fee: 1.440 EUR
Discount for EStAL subscribers: 50 EUR

Contact
Gaël Langosch
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langosch@lexxion.eu
On average 80 – 90% of all State aid goes to four objectives: Energy/Environment, Regional Aid, SMEs/Risk Finance and Research & Development. Therefore, in light of the recent revision of the GBER regulation by the Commission, and due to the upcoming modifications to the GBER regulation for R&D&I, Lexxion organizes an interactive training on GBER for Energy, Environment and R&D&I. Additionally, the results of ex-post monitoring and experience so far will be provided by the experts of the Commission followed by national experiences in the mentioned sectors.

Programme

Day 1 – Energy & Environment

- Explanation and interpretation of Provisions
- Interpretation of frequently asked questions provided by the Commission
- Results of ex-post monitoring
- National experiences from Hungary and Germany

Day 2 – R&D&I

- GBER application to R&D&I aid
- Results of ex-post monitoring from the Commission
- Member States’ experiences from Hungary and Lithuania

Experts (among others)

Phedon Nicolaides
Professor at the University of Maastricht, visiting Professor at College of Europe in Bruges, Academic director at lexxion training

Rodrigo Peduzzi
Case Handler, DG Competition, European Commission

Péter Staviczky
State Aid Attaché, Permanent Representation of Hungary to the EU, Brussels

Venue

StartDock Herengracht
Herengracht 420; 1017 BZ Amsterdam

Participation Fee

Training days may be booked separately or as package. Reduced fee for public authorities: 1.240 EUR (both days); 700 EUR (one day), both excl. VAT

Regular fee: 1.640 EUR (both days); 900 EUR (one day), both excl. VAT

Discount for ESTAL subscribers: 100 EUR (both days); 50 EUR (one day)

21% Dutch VAT will be added.
Spring Course on the Concept & Principles of State Aid
27 – 29 March 2019 | Nice (France)

Our Spring Course will give you a comprehensive overview of the essential State aid regulations and provide you with a practical “toolbox” for the assessment of State aid and design of public measures compatible with the Internal Market. The experts’ presentations will be enriched by working group exercises, best practice examples and interactive case studies.

Programme

Day 1 – Concept of State Aid & Principles of Compatibility
■ Concept and principles of State aid
■ Group work: How to assess if State aid is present in your scheme/project
■ Compatibility assessment of State aid
■ Practical exercise: The Market Economy Investor Principle (MEIP)

Day 2 – State Aid Exemptions, Main Horizontal Guidelines & State Aid Procedures
■ De minimis Regulation & General Block Exemption Regulation (GBER)
■ Regional aid, Environmental and energy aid, State aid for R&D&I
■ Best practice for application of GBER and Guidelines in Member States
■ State aid procedures: Notification & recovery of unlawful aid

Day 3 – Services of General Economic Interest & Infrastructure Funding
■ Concept and principles of SGEI
■ SGEI rules in different sectors: Public transport, social housing and health
■ Infrastructure funding in compliance with State aid
■ Outlook: Brexit & State aid implications

Experts

Anita Gyürkes
Acting Head of Department, State Aid Monitoring Office, Budapest

Phedon Nicolaides
Professor at the College of Europe in Bruges and at the Maastricht University

George Peretz QC
Monckton Chambers, London

Péter Staviczky
Attaché for State Aid, Permanent Representation of Hungary to the EU, Brussels

Venue
Hotel West End Nice | 31 Promenade des Anglais | 06000 Nice, France

Participation Fee: Reduced fee for public authorities: 2.650 EUR excl. VAT; Regular fee: 3.150 EUR excl. VAT; Discount for ESTAL subscribers: 100 EUR; 20% French VAT will be added.

Contact: Gaël Langosch 📞 +49 (0)30-81 45 06 15 ✉️ langosch@lexxion.eu
EStAL Seminar 2019: The Evolving Concept on the Notion of Aid
Economic Activity - Effect on Trade - Infrastructure - SGEI
Advanced Seminar | 11 – 13 April 2019 | Barcelona (Spain)

Programme

Day 1: (Non-)Economic Activities and Effect on Trade
- Defining economic activity, undertaking and market
- Relevant case law pertaining to economic activities:
  How are recent judgments challenging the Commissions' Notice on the Notion of Aid?
- The blurred borders of economic activities:
  Discussion of practical cases in different sectors
- The 'no effect on trade' approach - When does it apply?

Day 2: State Aid to Infrastructure and Services of General Economic Interest
- State aid to infrastructure and pricing of access to infrastructure
- Discussion of most recent judgments on infrastructure
- Manifest error in defining a genuine service of general interest
- Practical cases from transport, broadband, broadcasting, health and social sectors, sports and culture

Day 3: Problem-Solving Session, Practical Cases & Final Discussion Round

Benefit from:
- Interactive case-studies
- Discussion & problem-solving of your individual questions and cases
- Great networking opportunities and (informal) exchange with renowned State aid experts

Experts (among others)

Leo Flynn
Legal Advisor, Legal Service, European Commission, Brussels

Phedon Nicolaides
Professor at the College of Europe, Bruges, Professor at the University of Maastricht

Venue
Exclusive venue at the centre of Barcelona

Participation Fee
Regular fee: 2.480 EUR excl. VAT
Discount for EStAL subscribers: 100 EUR
21% Spanish VAT will be added.
Evening excursion on 11th April is included in the participation fee.

Contact
Gaël Langosch
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langosch@lexxion.eu
State Aid for Agriculture, Forestry & Rural Areas
Regulation and Best Practice for National Funding, EAFRD and Financial Instruments
Advanced Training | 29 – 30 April 2019 | Brussels (Belgium)

Programme

Session I:
State Aid Principles and Regulatory Framework
- What is State aid and how it applies to agriculture and fisheries
- State aid regulation for agriculture:
  Agricultural Guidelines, Agricultural Block Exemption Regulation (ABER), Agricultural de minimis regulation
- Annex I and non-Annex I products

Session II: Special Topics
- Parafiscal levies or charges on agricultural products
- Marketing of agricultural products
- Adverse weather conditions

Session III: State aid for Natural Desasters
- Applicable rules and overview of recent cases

Session IV: State Aid for EAFRD
- The relationship between State aid rules and EAFRD
- Case study on State aid and EAFRD implementation

Session V:
Financial Instruments: Loans and Guarantees
- The application of State aid rules for financial instruments under the EAFRD
- Case study: FIs implemented under the Estonian Rural Development Programme

Experts

Phedon Nicolaides
Professor at the College of Europe and at the Maastricht University; Academic Director at lexxion training

Neil Howard
Rural Development Division, Welsh Government, Aberystwyth (invited)

Merle Saaliste
Head of the Rural Development Department, Ministry of Rural Affairs of the Republic of Estonia, Tallinn (invited)

Venue
UM Campus Brussels | Avenue de Tervueren 153 | 1150 Brussels

Participation Fee
Reduced fee for public authorities: 1.240 EUR excl. VAT
Regular fee: 1.640 EUR excl. VAT
Discount for EStAL subscribers: 100 EUR
21% Belgian VAT will be added.

Contact
Enrica Corpace
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corpace@lexxion.eu
Assessment and Evaluation of State Aid
Towards Effective and Efficient State Aid Projects
Interactive Training | 6 – 7 May 2019 | Brussels (Belgium)

Programme

Introduction:
- Why carry out an ex-ante assessment and an ex-post evaluation of State aid?

Part I:
Ex-ante Assessment: The Need and Amount of Aid
- Identifying the need for and amount of State aid
- Case study on funding gap method
- Financial viability, use of financial indicators and cost of capital
- Case study on the use of financial indicators

Part II:
Ex-post Evaluation: Principles and Records so Far
- EU rules on ex-post evaluation and results so far
- Defining the right methodology for ex-post evaluation

Part III: Methodologies, Techniques and Experiences
- Relevant statistical techniques
- Identifying the right control group
- Case study: The experience of the Netherlands

“A highly informative introduction to a very complicated topic. The State aid assessment and evaluation is a tough issue indeed.”
(former Participant)

Chair
Phedon Nicolaides
Professor at the College of Europe, Bruges, Professor at the University of Maastricht, and Academic Director at lexxion training

Venue
UM Campus Brussels | Avenue de Tervueren 153 | 1150 Brussels

Participation Fee
Reduced fee for public authorities: 1.240 EUR excl. VAT
Regular fee: 1.640 EUR excl. VAT
Discount for EStAL subscribers: 100 EUR
21% Belgian VAT will be added.

Contact
Enrica Corpace
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corpace@lexxion.eu
State Aid Requirements for SGEI
SGEI Package, Altmark Criteria, Compensation and SGEI in Various Sectors
Intensive Training | 21 – 22 May 2019 | Ghent (Belgium)

Programme

Session I: Concept and Definition of SGEI
- Provisions on SGEI in the TFEU
- Recent developments on SGEI in the case law

Session II: SGEI Package (2012)
- The SGEI Communication & Altmark Criteria
- The SGEI de minimis Regulation
- The SGEI Decision and Framework

Session III: Practical Application of SGEI Rules
- How to define the market gap and justify imposition of a public service obligation
- Workshop on calculation of compensation
- Challenges of notifying SGEI aid: Experiences of a Member State

Session IV: Case Studies on SGEI in Different Sectors
- SGEI in the energy sector
- Public funding of hospitals
- How to set up your social housing SGEI

Session V: Problem Solving Session & Round-table Discussion

“Well organised training with useful personal training materials and very experienced lecturers.”

(Participant from the Ministry of Labour and Social Policy of the Republic of Bulgaria in June 2017)

Experts

Phedon Nicolaides
Professor at the College of Europe, Bruges, Professor at the University of Maastricht, and Academic Director at lexxion training

Benjamin Linke
Lawyer, Legal department, Deutsche Bahn AG, Frankfurt am Main (invited)

Venue
Ghent Marriott Hotel | Korenlei 10 | 9000 Ghent

Participation Fee
Reduced fee for public authorities: 1.240 EUR excl. VAT
Regular fee: 1.640 EUR excl. VAT
Discount for EStAL subscribers: 100 EUR
21% Belgian VAT will be added.

Contact
Gaël Langosch
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langosch@lexxion.eu
EStALI Interactive Forum
on EU State Aid Law
Workshop: 6 June & Forum: 7 June 2019 | Vienna (Austria)

Overview
The Interactive Forum offers a platform to discuss and exchange on recent judgments, Commission decisions and developments in EU State aid law. Various interactive tools provide the opportunity for intensive discussion, exchange and networking among speakers and participants and allow for an intensive targeted discussion of your individual questions and cases.

Workshop | Day 1
During the intensive Workshop two specific topics will be explored and discussed in a small group. Enjoy an intensive round-table discussion with lively debates under Chatham House rules. Use the opportunity to exchange on your questions and cases with leading State aid experts.

Forum | Day 2
Update your State aid knowledge in various panel discussions with our experts from the EU Courts, European Commission, national authorities and private practice. Join the debate in:
- Expert panel discussions
- Practical breakout sessions with leading practitioners
- Q&A sessions via a conference app
A great networking opportunity!

+++ Benefit from intensive exchange, interaction and networking +++

Venue
Haus der Ingenieure | Eschenbachgasse 9 | 1010 Vienna

Participation Fee
Workshop: 1,500 EUR excl. VAT
Conference: 745 EUR excl. VAT
Workshop & Conference: 2,050 EUR excl. VAT
Discount for EStAL subscribers: Conference: 50 EUR;
Workshop or both days: 100 EUR
Special prices for full-time academics available.
20% Austrian VAT will be added.

Contact
Gaël Langosch
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Programme

Session 1: Concept of State Aid
- EU and national support for R&D&I and the concept of State aid
- Non-economic research vs economic research

Session 2: Regulatory Framework
- GBER provisions on R&D&I
- Framework on R&D&I
- Use of art. 19 of the R&D&I Framework vs use of art. 25-27 GBER

Session 3: Specialized Topics
- Collaborative research between research organisations and undertakings
- Identification of market failure and determination of necessity and proportionality of State aid and use of repayable advances
- Design of claw-back mechanisms in the funding of research infrastructures

Session 4: Case Studies from France, Germany and the UK
- How to identify innovative SMEs and choose an appropriate funding instrument
- How to encourage cooperation between research organisations and undertakings
- How to fund research infrastructure

Venue
UM Campus Brussels | Avenue de Tervueren 153 | 1150 Brussels

Participation Fee
Reduced fee for public authorities: 1.240 EUR excl. VAT
Regular fee: 1.640 EUR excl. VAT
Discount for EStAL subscribers: 100 EUR
21% Belgian VAT will be added.

Contact
Enrica Corpace
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corpace@lexxion.eu
Master Class “State Aid Uncovered”
with Prof. Dr. Phedon Nicolaides
Master Class | 2 – 3 July 2019 | Amsterdam (Netherlands) & December 2019

Comprehensive analysis of recent judgments and Commission decisions on the State aid concept and exemptions and in-depth problem solving of participants’ cases.

Programme

Day 1
Detailed analysis of recent judgments on the concept and exemptions of State aid. The sessions on the first day have a twofold purpose. First, they provide a thorough review of the latest Court rulings and Commission decisions. Second, they draw lessons on how the case law and Commission evolving practice impact the design of “good” State aid measures.

Day 2
Problem-solving: How to improve your own State aid measure and ensure its compatibility with the internal market.
The whole day is devoted to the discussion of cases submitted by participants. The lessons drawn from the review of the first day will be used to analyse the problematic aspects of submitted cases and identify possible solutions.

“The structure of the course is precisely what is required to turn practitioners into experts: well-considered curriculum, practical discussions of the key State aid issues and high level tutoring of Prof. Nicolaides, who is the leading academic authority in State aid law.”

(Participant from the Ministry of Development, Poland, at the Master Class in July 2016)

Expert
Phedon Nicolaides
Professor at the College of Europe in Bruges and the Maastricht University, and Academic Director at lexxion training

Venue
Exclusive venue in the centre of Amsterdam

Participation Fee
Reduced fee for public authorities: 1.810 EUR excl. VAT
Regular fee: 2.010 EUR excl. VAT
Discount for EStAL subscribers: 100 EUR
21% Dutch VAT will be added
Our Summer Course will give you a comprehensive overview of the fundamental State aid regulations and provide you with a practical “toolbox” for the assessment of State aid and design of public measures compatible with the Internal Market. Various group exercises, best practice examples, interactive case studies as well as social activities in the evenings ensure a maximum of exchange.

Programme

Day 1 – Concept and Assessment of State Aid
- Concept and principles of State aid
- Group work: How to assess if State aid is present in your scheme/project
- Compatibility assessment of State aid
- Practical exercise: The Market Economy Investor Principle (MEIP)

Day 2 – State Aid Exemptions: De Minimis, GBER and SGEI
- General Block Exemption Regulation (GBER) & De minimis Regulation
- GBER: Best practice for application in Member States
- SGEI and case studies on SGEI rules in different sectors

Day 3 – Main Horizontal Guidelines & State Aid Procedures
- Regional aid; State aid for R&D&I; Environmental and energy aid (incl. practical cases)
- State aid procedures: Notification & recovery of unlawful aid
- Practical case: Procedural rules, GBER & NOA – When to notify?

Day 4 – State Aid & Infrastructure
- Infrastructure funding in compliance with State aid
- Practical exercises and group work on infrastructure funding

Venue
Exclusive venue at Lake Como
Participation Fee: Reduced fee for public authorities: 2,980 EUR excl. VAT; Regular fee: 3,580 EUR excl. VAT; Discount for ESTAL subscribers: 100 EUR; 22% Italian VAT will be added.

Contact: Gaël Langosch 📞 +49 (0)30-81 45 06 15 🖥️ langosch@lexxion.eu
Professional Certificate on European State Aid Law

The Professional Certificate on EU State Aid Law will be awarded by Maastricht University and Lexxion Publisher and will be assessed on the basis of academic quality and competence.

Why a Professional Certificate in EU State Aid Law?

An objective of the EU’s 2020 policy is the encouragement of life-long learning as a means of continually adjusting and improving personal skills. EU law and policies evolve in response to changing market conditions, technologies and Member State needs. Public officials and private practitioners too have to bring up to date their knowledge of EU policies and case law which also develops, occasionally, in unexpected directions. Therefore, as the process towards life-long learning intensifies, so will be the need for public officials and other professionals to confirm that they acquire essential new knowledge and skills while they remain in employment. The acquisition of rigorously assessed certificates is an important step in career advancement.
To be awarded the Professional Certificate on European State Aid Law you need to successfully complete, within a two-year period:

1. **Standard Course on the Concepts of State Aid**
   Our standard courses will give you a comprehensive overview of the essential State aid regulations and provide you with a practical "toolbox" for assessment of State aid and design of public measures compatible with the Internal Market.

2. **Master Class “State Aid Uncovered”**
   The Master Class is intended for officials with previous experience in State aid. In addition, the number of participants is kept low in order to maximise the possibility for interaction and debate. This is because the aim of the Master Class is, first, to examine exclusively recent developments in the case law, presupposing that participants are already familiar with basic concepts, and, second, to identify solutions to problems introduced by participants themselves. All participants contribute to the discussion of the problems and the assessment of possible solutions.

3. **One Specialist or Sectoral Seminar of your Choice**
   The sectoral seminars focus on one of the following issues or areas: Agriculture, transport, structural funds, financial instruments, environment and energy, services of general economic interest, fiscal aid and evaluation of State aid. Seminars on other specialist issues are also organised from time to time.

**Submission of a Thesis to Maastricht University**
A thesis of 10,000 words will have to be submitted to Maastricht University. Its topic will have to be approved by Professor Phedon Nicolaides who will also read and evaluate the thesis. Candidates will be encouraged to focus their theses on actual national issues, problems or challenges and propose possible solutions.

**Fees**
1. The normal participation fee for each of the professional seminars by Lexxion Publisher
2. An administrative fee of 1,000 EUR to cover the thesis supervision and assessment and documentation costs (excl. VAT).

**Contact: Gaël Langosch**
+49 (0)30-81 45 06 15  
langosch@lexxion.eu
How to Implement Compliant Financial Instruments in 2014-2020 and Beyond
Advanced Seminar | 14 – 15 March 2019 | Nice (France)

During this advanced seminar the cooperation between all bodies implementing Financial Instruments and the remuneration of financial intermediaries will be discussed. A special focus will be given to compliance with State aid rules.

Programme

Day 1
- The legal requirements which apply to ESIF Financial Instruments
- Management costs and fees for Financial Intermediaries
- Effective cooperation between Managing Authority and Fund of Funds Manager/Financial Intermediaries
- Concept of State aid and its application to FIs
- Using State aid exemptions to compliantly and effectively deliver Financial Instruments

Day 2
- Financial Instruments and their regulation in the 2014-2020 Programming Period and outlook to 2021-2027: Objectives and regulatory references
- The role of the EIB in the implementation of Financial Instruments by the Members States
- Irregularities in the implementation of Financial Instruments

Experts (among others)
Luigi Amati
CEO of META Group, Italy, Member of the European Commission Advisory Group on “Access to Risk Finance”, Rome

Marek Szczepanski
Expert in EU funds in Poland, specialised in Financial Instruments, Former Deputy Minister of Economy and Labour, Warsaw

Venue
Hôtel West End Nice | 31 Promenade des Anglais | 06000 Nice, France

Participation Fee
Reduced fee for public authorities: 1.240 EUR excl. VAT
Regular fee: 1.640 EUR excl. VAT
20% French VAT will be added.

Contact
Hanne Goldbeck
+49 (0)30-81 45 06 28
goldbeck@lexxion.eu
Spring Course on Risk Analysis, Verifications and Audits in ESI Funds
Innovative Approaches and Practical Application
20 – 22 March 2019 | Nice (France)

During this Spring Course we will discuss the requirements for risk analysis, verifications and audits in ESI Funds, as well as train you on more effective and innovative approaches, new methods and instruments, which will help you to perform even more effective verifications and audits.

The following topics will be on the agenda:

- Legal requirements for management verifications and audits in the current programming period and what will change in 2021-2027?
- Administrative versus on-the-spot verifications
- Audits on operations/projects/payment claims; audit of accounts
- How to conduct risk analysis, verifications and audits of the projects, using new methods, instruments and more effective and innovative approaches, such as:
  - Internet and social media
  - EU databases
  - Analytical review and data-analytics
  - Official certification marks or declaration of conformity
  - Investigative interviews
  - Self-assessments and SATooling
  - and many others...
- **Live Demonstration: How to use sophisticated audit software to detect irregularities and fraud.** Bring your laptop and we will show, how possible electronic manipulations can be detected, how plagiarism can be detected, as well as many other very useful IT tools.

Venue
Hôtel West End | 31 Promenade des Anglais | BP 1026 - 06001 Nice
Participation Fee: Reduced fee for public authorities: 2.230 EUR excl. VAT; Regular fee: 2.630EUR excl. VAT; 20% French VAT will be added.

Contact: Anya Zuschke ☎️ +49 (0)30-81 45 06 21 📧 zuschke@lexxion.eu
**Indicators, Monitoring and Evaluation in ESIF Programme and Project Management**

Interactive Workshop | 21 – 22 March 2019 | Nice (France) & 21 – 22 November

**Programme**

**Session I: Monitoring and Evaluation (M&E) Framework**
- Legal framework of M&E system in 2014-2020 and outlook into 2021-2027
- Stakeholders involved and share of obligations

**Session II: Indicators – a Tool to Strengthen the Result Orientation**
- Which indicators exist and how to use them?
- Use of indicators for different levels of implementation: OPs to priority axes/single projects
- Selection and implementation of result indicators
- Practical group exercise on how to select and define indicators for a specific project/programme and which thresholds have to be met

**Session III: Monitoring in Practice**
- Monitoring requirements and obligations
- Monitoring systems and IT systems
- Collection, processing and assessment of data & data collection tools
- Measurement and verification of indicators
- Group work on monitoring process through life cycle of a specific project

**Session IV: Evaluation in Practice - Step-by-Step Perspective**
- Which activities can be conducted inhouse and which external
- Writing Terms of Reference and procurement of evaluation services
- Implementation of Evaluation plan
- Process evaluation and impact evaluation (theory based vs. counterfactual evaluation)
- Which evaluation method applies for which type of operation?

**Session V: Auditor’s Perspective to Monitoring and Evaluation**
- Audit of performance data – new responsibility of audit authorities
- Financial, compliance and performance audits by European Court of Auditors
- Performance audit concepts, approaches, methodologies, practical application

**Venue**
Hôtel West End Nice | 31 Promenade des Anglais | 06000 Nice, France

**Participation Fee**
Reduced fee for public authorities: 1.240 EUR excl. VAT
Regular fee: 1.640 EUR excl. VAT
20% French VAT will be added.

**Contact**
Anya Zuschke
+49 (0)30-81 45 06 21
zuschke@lexxion.eu
ESTIF Interactive Forum: Management and Control of ESI Funds
Incl. 1-day Workshop on Anti-Fraud Measures with Jo Kremers
3 – 5 April 2019 | Copenhagen (Denmark)

Programme
Day 1 & Day 2 – Forum (Parallel Interactive Sessions)

I. How to Make Management Verifications More Effective
II. Audit and Control of ESI Funds

III. How to Make Best Use of Financial Instruments within ESI Funds
IV. Monitoring and Evaluation of ESI Funds

V. How to Draw up, Certify and Submit Annual Accounts to the European Commission
VI. How to Best Use Performance Audits and Their Results in ESIF

VII. Simplified Cost Options for ESI Funds
VIII. How to Handle Errors, Irregularities and Financial Corrections in ESI Funds

IX. Compliance with State Aid and Public Procurements

Day 3 – Workshop on Anti-Fraud Measures with Jo Kremers:
Preventing, Detecting and Combating Fraud and Corruption in ESI Funds

Anti-Fraud Game of Jo Kremers was introduced during the Workshop on Good Practices in preventing Fraud and Corruption in ESI Funds, organized by the European Commission on 13th of September 2018 in Brussels.

Venue
Exclusive Venue in the centre of Copenhagen

Participation Fee
Forum | 3 – 4 April: Fee for public authorities: 985 EUR (excl. VAT)
Regular fee: 1.385 EUR (excl. VAT);
Workshop | 5 April: Fee for public authorities: 820 EUR (excl. VAT);
Regular fee: 1.220 EUR (excl. VAT);
Forum and Workshop | 3 – 5 April: Fee for public authorities: 1.590 EUR (excl. VAT); Regular fee: 1.990 EUR (excl. VAT)
25% Danish VAT will be added.

Contact
Anya Zuschke
+49 (0)30-81 45 06 21
zuschke@lexxion.eu
Spring Course: Simplified Cost Options for ESI Funds
Implementation, Calculation Methods, Control and Audit
10 – 12 April 2019 | Barcelona (Spain)

Programme

Day 1 – Methodology and Calculation Methods of SCOs
- Regulatory framework and principles
- Calculation methods: Flat-rate financing; Standard Scales of Unit Costs & Lump Sums
- Application of Art. 14.1 ESF Reg & Delegated Acts
- Exercises and practical group work on calculation methods

Day 2 – How to Implement and Make Best Use of SCOs in Your Operational Programme?
- Implementing SCOs: Considerations for MAs, CAs & beneficiaries
- Setting up simplified cost models for ERDF projects
- Recommendations for a successful use of SCOs
- Interactive session: Planning your activities for upcoming months

Day 3 – Control and Audit of Simplified Cost Options
- First-level control & audit of SCO
- How to ensure cooperation between Managing and Audit Authorities?
- Practical exercises and group work on eligibility of costs

«Now I have the idea how we can develop our SCO methods.»
«The course is really useful, well structured and with highly competent speakers!»
(Participants of the Summer Course on Simplified Cost Options 2018)

Venue
Exclusive venue in the centre of Barcelona

Participation Fee: Reduced fee for public authorities: 2.230 EUR excl. VAT; Regular fee: 2.630EUR excl. VAT; 21% Spanish VAT will be added.

Contact: Enrica Corpace ☎ +49 (0)30-81 45 06 27 ✉️ corpase@lexxion.eu
First Level Control & Verifications of ESI Funds
Interactive Workshop | 9 – 10 May 2019 | Copenhagen (Denmark)

Programme

Day 1
- Financial management and control requirements for MA, CA, AA and IB
- Administrative and on-the-spot verifications
- Carrying out verifications in practice:
  - Verification of eligibility of expenditure
  - Verification of State aid and public procurement
  - Verification of Simplified Cost Options

Day 2
- The Assurance Package – Get ready for February 2020!
  - New requirements and obligations
  - How to draw up, certify and submit payment applications and annual accounts to the EC
- Most common errors and irregularities in ESI Funds and public procurement
- Reporting and financial corrections
- Risk assessment: How to analyse and reduce risks
- Practical cases on how to detect and avoid errors in public procurement

Venue
Exclusive venue in the centre of Copenhagen

Participation Fee
Reduced fee for public authorities: 1.240 EUR excl. VAT
Regular fee: 1.640 EUR excl. VAT
25% Danish VAT will be added.

Contact
Hanne Goldbeck
+49 (0)30-81 45 06 28
goldbeck@lexxion.eu
Technical Assistance: How to Prepare for the Upcoming Period?
Intensive Workshop | 16 – 17 May 2019 | Budapest (Hungary)

Programme

Day 1
- Framework of TA
- Selection of projects and eligibility rules for TA
- Simplified approach towards TA
- Evolution and future of TA
- How to support institutions, beneficiaries and partners with TA money?

Day 2
- Lessons learned from midterm examination
- Workshop: Monitoring and evaluation of TA
- Workshop: Audit of TA

Experts

Zsuzsanna Kondor
Former Head of Managing Authority of Operational Programme Technical Assistance and Head of Coordination Managing Authority, Budapest

Urszula Wojcik
Senior Expert, Department for Assistance Programmes, Ministry of Economic Development, Warsaw

Andrew Luff
Structural Funds Expert Adviser, Cambridge

Venue
Exclusive venue in the centre of Budapest

Participation Fee
Reduced fee for public authorities: 1.240 EUR excl. VAT
Regular fee: 1.640 EUR excl. VAT

Contact
Hanne Goldbeck
+49 (0)30-81 45 06 28
goldbeck@lexxion.eu

“Good way to learn and to improve my knowledge about TA.”
“Very useful for shifting thinking about TA towards 'best value for money' concepts.”
(Participants of the TA Workshop 2017 | Barcelona)
Intensive Summer Course: Financial Control and Audit of ESI Funds 2014-2020
22 – 24 May 2019 | Stockholm (Sweden)

Programme
- Regulatory framework 2014-2020 and outlook into 2021-2027
- Administrative and on-the-spot verifications of ESI Funds
- Verification of Simplified Cost Options, State aid and public procurement
- Audit findings and recommendations in system audits, audits on operations and projects
- Management and most common irregularities in ESI Funds
- Reporting and financial corrections: How to conduct financial corrections
- Audit findings in State aid and public procurement
- Audits by the European Court of Auditors
- Preventing, detecting and combating fraud & corruption in ESI Funds
- Assurance Package 2020 and challenges with annual accounts

Join our practical exercises, group works, brainstorm sessions and receive first-hand expertise from our experts in an informal atmosphere during our common social activities.

Venue
Exclusive venue in the centre of Stockholm
Participation Fee: Reduced fee for public authorities: 2.230 EUR excl. VAT; Regular fee: 2.630EUR excl. VAT; 25% Swedish VAT will be added.

Contact: Anya Zuschke +49 (0)30-81 45 06 21 zuschke@lexxion.eu
Migration and Security Funds: 
How to Effectively Manage, Audit and Control AMIF & ISF in 2014–2020 and Beyond
Interactive Workshop | 23 – 24 May 2019 | Stockholm (Sweden) & 5 – 6 December

The following topics will be discussed during the Workshop:

- Legal Framework in 2014–2020 and prospective for 2021–2027
- How to exploit synergies between AMIF/ISF and other EU Funds
- Practical experiences with management verifications and audits
- Key requirements for audits of projects, system audit, audit of expenditures (accounts)
- How to ensure an appropriate audit trail under conditions of security aspects?
- Audit of public procurement and audit of State aid
- How to detect and manage errors and irregularities
- How to combat fraud and corruption
- Audit by the European Court of Auditors

Venue
Exclusive venue in the centre of Stockholm

Participation Fee
Reduced fee for public authorities: 1.240 EUR
Regular fee: 1.640 EUR
25% Swedish VAT will be added.

Contact
Anya Zuschke
+49 (0)30-81 45 06 21
zuschke@lexxion.eu
Summer Course:  
Irregularities and Fraud in ESI Funds and Public Procurement  
5 – 7 June 2019 | Lake Como, near Milan (Italy)

Programme

Day 1 – Errors, Irregularities and Financial Corrections
- Most common irregularities in ESI Funds
- Management verifications as measure to find errors before they become irregularities
- Irregularities from the perspective of the Audit Authority (audit of accounts, audit on operations, system audit)
- Treatment of irregularities, reporting and financial corrections

Day 2 – Workshop on Anti-Fraud Measures with Jo Kremers: Preventing, Detecting and Combating Fraud and Corruption in ESI Funds
- The anti-fraud cycle
- Fraud risk assessment and risk analysis
- Exercises and group work on eligibility of costs

Day 3 – Irregularities and Fraud in Public Procurement & Remedial Actions against Irregularities and Fraud in ESI Funds and Public Procurement
- Common procurement errors
- Typical errors and irregularities in the procurement cycle
- Applying corrections to operations
- Remedial actions

Experts

Jo Kremers  
Senior Audit Manager, Dutch Ministry of Finance, The Hague

Simon Hannah  
ERDF Compliance and Quality Assurance Manager, Greater South East Growth Delivery Team, Ministry of Housing, Communities and Local Government, Cambridge

Gina McIntyre  
Chief Executive, Special EU Programmes Body (SEUPB), Belfast

Venue

Exclusive venue at Lake Como, near Milan

Participation Fee: Reduced fee for public authorities: 2.230 EUR excl. VAT; Regular fee: 2.630 EUR excl. VAT; 22% Italian VAT will be added.

Contact: Anya Zuschke  
+49 (0)30-81 45 06 21  
zuschke@lexxion.eu

Anti-Fraud Game of Jo Kremers was introduced during the Workshop on Good Practices in preventing Fraud and Corruption in ESI Funds, organized by the European Commission on 13th of September 2018 in Brussels.
Programme

- Legal Framework of rules in the agriculture sector in 2014-2020 and beyond
- Verifications, audit and control of ESI funded agriculture Programmes and projects
- Financial Instruments implemented in the rural development programme
- Financial Instruments for agriculture under the EAFRD in the 2014-2020 programming period and beyond
- Examples of EAFRD Financial Instruments
- State aid law and how it applies to agriculture
- Ensuring compliance of EAFRD with State aid law

Venue
Hotel Savoy | Via Ludovisi, 15 | Rome 00187

Participation Fee
Reduced fee for public authorities: 1.240 EUR
Regular fee: 1.640 EUR
22% Italian VAT will be added.

Contact
Hanne Goldbeck
+49 (0)30-81 45 06 28
goldbeck@lexxion.eu
Intensive Summer Course:
Financial Instruments – How to Use Financial Instruments Effectively
19 – 21 June 2019 | Lake Como, near Milan (Italy)

Programme

Day 1
- Financial Instruments and their regulation in the 2014-2020 Programming Period: Objectives and regulatory references
- How to combine ESIF with your Financial Instruments?
- Selection of Financial Intermediaries
- Monitoring requirements for a Managing Authority
- Financial control and verifications of FIs

Day 2
- Public procurement compliance
- Ensuring compliance with State aid rules
- Risk Finance Guidelines

Day 3
- Combination of grants with FIs
- Best practices on project level – Using loans
- Guarantees: Theory and practical examples
- How does an equity fund work in terms of rules?
- Equity fund practice

Experts

Luigi Amati
CEO of META Group, Italy, Member of the European Commission Advisory Group on “Access to Risk Finance”, Rome

Marek Szczepański
Expert in EU funds in Poland, specialised in Financial Instruments, Former Deputy Minister of Economy and Labour, Warsaw

Márk Bató
Senior Advisor of the ESI Funds Regulatory Department in the Prime Minister’s Office (coordinating body), Budapest

Venue
Exclusive venue at Lake Como, near Milan
Participation Fee: Reduced fee for public authorities: 2.230 EUR excl. VAT; Regular fee: 2.630 EUR excl. VAT; 22% Italian VAT will be added.

Contact: Hanne Goldbeck  +49 (0)30-81 45 06 28  goldbeck@lexxion.eu
**Master Class: Financial Instruments incl. Site Visit**

Master Class with On–the–spot Approach  
12 – 13 September 2019 | Rome (Italy)

2-days Masterclass incl. site visits in the field of Financial Instruments in Rome. After half day theory, participants become acquainted with the Italian model of Financial Instruments implementation during site visits.

**Programme**
- Legislative framework of Financial Instruments (FIs)
- Types and structure of FIs
- Set-up, implementation and management of FIs – practical aspects
- On-the-spot visits of institutions/projects dealing with Financial Instruments

**Experts (among others)**

- **Luigi Amati**  
  CEO of META Group, Italy, Member of the European Commission Advisory Group on “Access to Risk Finance”, Brussels

- **Marek Szczepański**  
  Expert in EU funds in Poland, specialised in Financial Instruments, Former Deputy Minister of Economy and Labour, Warsaw

- **Márk Bató**  
  Senior Advisor of the ESI Funds Regulatory Department in the Prime Minister’s Office (coordinating body), Budapest

**Venue**
Exclusive venue in the centre of Rome

**Participation Fee**
- Reduced fee for public authorities: 1.810 EUR
- Regular fee: 2.010 EUR  
  22% Italian VAT will be added.

**Contact**

**Hanne Goldbeck**

📞 +49 (0)30-81 45 06 28  
✉️ goldbeck@lexxion.eu
Master Class: How to Detect and Combat Irregularities & Fraud in ESI Funds
Master Class with On-the-spot Approach
25 – 27 September 2019 | Maastricht (Netherlands)

Programme

Day 1 – Innovative Approaches to Verifications and Audits
- Discussion of innovative approaches to verifications/audits
- Preparation for on-the-spot verifications/audits
- Set up of checklists and questionnaires before visiting the projects

Day 2 – On-the-spot Visits and Reporting
- Testcases to improve your skills and the use of instruments
- On-the-spot visits of three real projects in the south of the Netherlands
- Report writing and discussion of reports

Day 3 – Problem-Solving Day
- Discussion of cases, submitted by the participants
- Analysing of problematic aspects of submitted cases and identification of possible solutions
- Conclusions and exchange of experience

Venue
Exclusive venue in the centre of Maastricht

Participation Fee
Reduced fee for public authorities: 2.430 EUR
Regular fee: 2.830 EUR
20% Dutch VAT will be added.

Contact
Anya Zuschke
+49 (0)30-81 45 06 21
zuschke@lexxion.eu
Public Procurement Requirements for ESI Funds
Interactive Workshop | 31 January – 1 February 2019 | London (UK) & September 2019

Programme

Day 1: Public Procurement Directives and Procedures
- Current European procurement law
- Public procurement proceedings in theory

Workshops
- Tendering phases - from tender definition to contract conclusion
- Audit requirements and compliance

Problem-solving session:
Discuss your cases directly with Prof. Bovis and receive advice on how to solve them

Day II: Managing ESI Funds
- Management of ESI Funds and most frequent procurement errors
- Tasks of managing and contracting authorities
- Irregularities and financial corrections
- View of the European Commission – recent judgments and future outlook

Workshop
- How to handle public procurement in ESI-funded projects

“Thanks to the eloquent presentations & case studies of the speakers I could gain a fantastic, deep step into procurement procedures, audit and fraud topics.”
(Participant from the Office of the Salzburg Government)

Experts

Christopher Bovis
Chair in Law and Professor of European Business Law, University of Hull, UK, and Managing Editor of EPPPL

Christina Bauer
Head of Managing Authority “Alpine Space Programme”, Land Salzburg, Austria

Simon Hannah
ERDF Compliance and Quality Assurance Manager, Ministry of Housing, Communities and Local Government, Cambridge

Pavel Hradecky
Head of EU Funds Unit, EU Economic Policy Coordination Department, Office of the Government, Prague

Venue
America Square Conference Centre | 1 America Square, 17 Crosswall | London EC3N 2LB

Participation Fee
Reduced fee for public authorities: 1.240 EUR
Regular fee: 1.640 EUR
Discount for EPPPL subscribers: 100 EUR

Contact
Gaël Langosch
+49 (0)30-81 45 06 15
langosch@lexxion.eu
Spring Course: Public Procurement from A to Z
27 – 29 March 2019 | Nice (France)

Programme

Day 1 – Legal Framework and Procurement Procedures
- The case law from the Court of Justice on public procurement
- Remedies for public procurement contracts and enforcement at national level
- Public procurement and Services of General Economic Interest
- Interactive tutorial: Tendering phases in practice

Day 2 – Applying Procurement Rules in Different Sectors
- Green and environmental EU public procurement
- Public procurement and innovation
- Social and responsible EU public procurement
- SME’s and public procurement
- Electronic procurement

Day 3 – Fraud, Corruption and Collusive Tendering
- Definition and current legal framework
- Collusive tendering & bid-rigging: Patterns, control & regulatory experience from Member States
- Practical group exercise: Design a suitable corruption prevention & detection strategy
- Integrity and probity in public procurement

Experts

Prof. Christopher Bovis
Chair in Law and Professor of European Business Law, University of Hull, UK

Tünde Tátrai
Professor at Corvinus University of Budapest

Michael Varney
Senior Lecturer and School Academic Manager, Faculty of Business, Law and Politics, Hull University

Erik Gadman
Lawyer, Hannes Snellman Attorneys Ltd, Stockholm

Alexandra Terzaki
Terzaki Unternehmensberatung, Vienna

Alexander Egger
Head of EU, Regulatory, Public Procurement & State Aids, Lansky, Ganzger & Partner Rechtsanwälte

Venue
Hotel West End Nice | 31 Promenade des Anglais | 06000 Nice, France

Participation Fee: Reduced fee for public authorities: 2.230 EUR excl. VAT; Regular fee: 2.630 EUR excl. VAT; Discount for EPPPL subscribers: 100 EUR; 20% French VAT will be added.

Contact: Mariell Raisma +49 (0)30-81 45 06 29 raisma@lexxion.eu
Essentials of Public Procurement
Interactive Workshop | 23 – 24 May 2019 | Rome (Italy) & October 2019

Programme

Day 1
- European public procurement law
- Practical issues in applying public procurement rules
- Contracting authorities in public procurement
- Award criteria for public contracts
- Remedies and enforcement

Day 2
- Public procurement and State aid
- Concessions and PPPs
- Sustainable policies and EU public procurement
- In-house public procurement
- Preventing irregularities & fraud and conducting financial corrections in Operational Programmes
- Interactive tutorial: Tendering phases in practice

“Interesting choice of topics for panel discussions good quality of presentations.”
“Superb speakers and organization as always!”
“Good quality event, very useful for Managing Authorities.”
(Former participants of the workshop on Public Procurement Essentials)

Venue
Exclusive venue in the centre of Rome

Participation Fee
Reduced fee for public authorities: 1,240 EUR excl. VAT
Regular fee: 1,640 EUR excl. VAT
Discount for EPPPL subscribers: 10%
22% Italian VAT will be added.

Contact
Gaël Langosch
+49 (0)30-81 45 06 15
langosch@lexxion.eu
Master Class on Public Procurement and Public Private Partnership Law
20 – 21 June 2019 | Amsterdam (Netherlands) & December 2019

Programme

Day 1
Detailed analysis of best practice examples of an effective and thorough implementation of the new rules for public procurement and public-private partnerships, as well as for concessions and utilities

Day 2
Problem-solving: How to improve your procurement measures in order to achieve best value for money? Discussion of individual cases, which participants are asked to send in advance

Experts

Prof. Christopher Bovis
Chair in Law and Professor of European Business Law, University of Hull; Managing Editor of EPPPL, UK

Alexandra Terzaki
Terzaki Unternehmensberatung, Vienna

Venue
Exclusive venue in the centre of Amsterdam

Participation Fee
Reduced fee for public authorities: 1.810 EUR excl. VAT
Regular fee: 2.010 EUR excl. VAT
Additional discount for EPPPL-subscribers: 100 EUR
21% Dutch VAT will be added.

Contact
Gaël Langosch
+49 (0)30-81 45 06 15
langosch@lexxion.eu
Summer Course: Public Procurement from A to Z
4 – 6 September 2019 | Rome (Italy)

Programme

Day 1 – Legal Framework and Procurement Procedures
- The case law from the Court of Justice on public procurement
- Remedies for public procurement contracts and enforcement at national level
- Public procurement and Services of General Economic Interest
- Interactive tutorial: Tendering phases in practice

Day 2 – Applying Procurement Rules in Different Sectors
- Green and environmental EU public procurement
- Public procurement and innovation
- Social and responsible EU public procurement
- SME’s and public procurement
- Electronic procurement

Day 3 – Fraud, Corruption and Collusive Tendering
- Definition and current legal framework
- Collusive tendering & bid-rigging: Patterns, control & regulatory experience from Member States
- Practical group exercise: Design a suitable corruption prevention & detection strategy
- Integrity and probity in public procurement

Experts

Prof. Christopher Bovis
Chair in Law and Professor of European Business Law, University of Hull, UK

Tünde Tátrai
Professor at Corvinus University of Budapest (invited)

Michael Varney
Senior Lecturer and School Academic Manager, Faculty of Business, Law and Politics, Hull University (invited)

Erik Gadman
Lawyer, Hannes Snellman Attorneys Ltd, Stockholm (invited)

Alexandra Terzaki
Terzaki Unternehmensberatung, Vienna (invited)

Venue
Exclusive venue in the centre of Rome
Participation Fee: Reduced fee for public authorities: 2.230 EUR excl. VAT; Regular fee: 2.630 EUR excl. VAT; VAT will be added.

Contact: Gaël Langosch +49 (0)30-81 45 06 15 langosch@lexxion.eu
In-house Trainings

We organise a training focused on your individual needs.

In addition to our regular events, we also offer in-house seminars to public and private institutions all over Europe. These trainings can have a similar content to our regular programme, or can be designed in cooperation with you to meet your specific needs.

We work with established experts from the European Commission and EU Member States, as well as high-level lawyers and consultants, who support Lexxion as both authors and speakers. At an in-house seminar they will focus on and analyse your institution's particular needs.

Your Choice
Design the trainings with us and decide on topics, speakers, and format.

Your Institution
Focus exclusively on topics that are important for your institution and discuss sensitive issues in a confidential atmosphere.

Your Team
Train a group of employees simultaneously to ensure that everyone is on the same page.

Your Budget
Eliminate all travel and hotel costs.

Contact: Gael Langosch +49 (0)30-81 45 06 15 langosch@lexxion.eu
## European State Aid Law

<table>
<thead>
<tr>
<th>Date</th>
<th>Event</th>
</tr>
</thead>
<tbody>
<tr>
<td>7 – 8 March</td>
<td>EStAL Workshop: State Aid Procedures – The Legal Obligations and Rights of the Parties Involved</td>
</tr>
<tr>
<td>12 – 13 March</td>
<td>Training on GBER – Energy, Environment and R&amp;D&amp;D&amp;l</td>
</tr>
<tr>
<td>27 – 29 March</td>
<td>Spring Course: Concept &amp; Principles of State Aid</td>
</tr>
<tr>
<td>11 – 13 April</td>
<td>EStAL Seminar: The Evolving Concept on the Notion of Aid Economic Activity - Effect on Trade - Infrastructure - SGEI</td>
</tr>
<tr>
<td>29 – 30 April</td>
<td>Training on State aid for Agriculture and Rural Development</td>
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<tr>
<td>6 – 7 May</td>
<td>Training on State Aid Assessment &amp; Evaluation</td>
</tr>
<tr>
<td>21 – 22 May</td>
<td>Training on State Aid Requirements for Services of General Economic Interest (SGEI)</td>
</tr>
<tr>
<td>6 – 7 June</td>
<td>EStALI Interactive Forum on EU State Aid Law</td>
</tr>
<tr>
<td>18 – 19 June</td>
<td>Training on State aid for R&amp;D&amp;D&amp;l</td>
</tr>
<tr>
<td>2 – 3 July</td>
<td>Master Class – ”State Aid Uncovered” with Prof. Dr. Phedon Nicolaides</td>
</tr>
<tr>
<td>20 – 23 August</td>
<td>Summer Course State Aid: Concept, Principles, Exemptions &amp; Guidelines</td>
</tr>
</tbody>
</table>

### September
- Training on GBER – Regional Aid and R&D

### October
- Training on State Aid Law for Energy and Environment
- Interactive Practical Course on State Aid in ESIF Programme and Project Management

### November
- Training on State Aid for Financial Institutions
- EStAL Autumn Conference on European State Aid Law

## Public Procurement Law

<table>
<thead>
<tr>
<th>Date</th>
<th>Event</th>
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</thead>
<tbody>
<tr>
<td>31 Jan. – 1 Feb.</td>
<td>Public Procurement Requirements for ESI Funds</td>
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<tr>
<td>27 – 29 March</td>
<td>Spring Course: Public Procurement from A-Z</td>
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<tr>
<td>23 – 24 May</td>
<td>Essentials of Public Procurement</td>
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<tr>
<td>20 – 21 June</td>
<td>Master Class: Public Procurement and Public Private Partnership Law</td>
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<tr>
<td>4 – 6 September</td>
<td>Summer Course: Public Procurement from A-Z</td>
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<tr>
<td>Date Range</td>
<td>Event Description</td>
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<tr>
<td>14 – 15 March</td>
<td>Workshop: How to Implement Compliant Financial Instruments in 2014-2020 and Beyond</td>
</tr>
<tr>
<td>20 – 22 March</td>
<td>Spring Course: Risk Analysis, Verifications and Audits in ESI Funds</td>
</tr>
<tr>
<td>21 – 22 March</td>
<td>Workshop: Indicators, Monitoring and Evaluation in ESI Funds</td>
</tr>
<tr>
<td>3 – 5 April</td>
<td>Interactive Forum on Management and Control of ESI Funds, incl. 1-day Workshop on Anti-Fraud Measures with Jo Kremers</td>
</tr>
<tr>
<td>10 – 12 April</td>
<td>Spring Course: SCOs for ESI Funds – Implementation, Calculation Methods, Control and Audit</td>
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<td>9 – 10 May</td>
<td>Workshop: First Level Control &amp; Verifications of ESI Funds</td>
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<td>16 – 17 May</td>
<td>Workshop: Technical Assistance: How to Prepare for the Upcoming Period?</td>
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<td>22 – 24 May</td>
<td>Summer Course: Financial Control and Audit of ESI Funds</td>
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<td>23 – 24 May</td>
<td>Workshop: Migration and Security Funds: How to Effectively Manage, Audit and Control AMIF &amp; ISF in 2014-2020 and Beyond</td>
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<td>19 – 21 June</td>
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<td>5 – 7 June</td>
<td>Irregularities and Fraud in ESI Funds and Public Procurement</td>
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<td>13 – 14 June</td>
<td>Workshop: ESI Funded Agriculture Programmes and Projects</td>
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<td>Masterclass: How to Detect Irregularities, Fraud and Corruption</td>
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<td>September</td>
<td>Study Visit: Financial Instruments - Implementation in Practice</td>
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<td>November</td>
<td>Workshop: How to Use Simplified Cost Options for ESI Funds?</td>
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<td>21 – 22 November</td>
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<tr>
<td>November</td>
<td>Workshop: Financial Instruments – Grants, Loans, Guarantees and Equity/Quasi-Equity</td>
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<tr>
<td>December</td>
<td>Workshop: Essentials of Financial Instruments</td>
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<tr>
<td>5 – 6 December</td>
<td>Workshop: Errors, Irregularities and Fraud in ESI Funds 2014-2020</td>
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<tr>
<td>December</td>
<td>Workshop: How to Most Effectively Use Technical Assistance for ESI Funded Projects</td>
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